

**CITY OF INDEPENDENCE  
FINANCE COMMITTEE MEETING  
MINUTES  
AUGUST 11, 2008 3:00 P.M.  
COUNCIL CONFERENCE ROOM**

Present: Chairman Jim Crooks  
Councilman Dave Grendel (arrived 3:12 p.m.)  
Vice Mayor Jim Riley

Also Present: Mayor Gregory Kurtz  
Councilman Jim Piteo  
Economic Development Director Ron White

Chairman Crooks called the meeting to order at 3:04 p.m.

Chairman Crooks stated we have two simple items on the agenda today. The first one deals with a piece of legislation which was brought before Council a couple of months ago. The second is just a basic statement that I think we want to make as a Committee relative to the Five Year Capital Improvement Plan. It's legislated for it to be coming down the pike.

Let's begin with the first item on the agenda, discussion of Resolution 2008-86. This is a resolution authorizing the City, or the Mayor, to enter into a lease agreement with the Independence Cooperative Nursery School which currently occupies 7121 Valley View Drive.

It is my understanding that they've been occupying that building since about 1992. The City owns the building and the organization that is currently in there pays a fee of \$300 every month. I don't believe it's for 12 months. It's for the months that they are actually in there using the facility, so it's nine months for a grand total of \$2,700. The lease is set to expire on August 31<sup>st</sup>. The agreement runs from September 1<sup>st</sup> through August 31<sup>st</sup> every year. A copy of the lease is included in the legislation. Everyone should have a copy of it in front of them.

If you read parts of the lease in detail, you'll see that in order for the lease to be renewed by resolution of Council the leadership team of the Coop must put it in writing and request their interest, or intent to lease it for another year, which is also included in the legislation. The letter is dated June 17, 2008. It is their intent to lease the building once again from the City.

However, we have discussed this issue several times before in the past few years and some issues were brought to light at the time. Consequently, we had some research done on determining some of the specifics that are supposed to be upheld by the Independence Coop in the lease such as the number of students who attend the program as a percentage that must be Independence residents. This is one issue that was research.

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I also asked Finance Director John Veres to compile a brief sketch of what we have paid by way of utilities since the agreement outlines that the City will pay the utilities, and how much it's costing the City to rent this out. And I believe there to be some issues that need to be resolved before I feel comfortable adopting a resolution to allow them to go back in there.

Let's begin with the enrollment. We were given figures on enrollment approximately one year ago. It looks as though as of October 11, 2007, they had a total enrollment of 80 and 35 students of those 80 students were from Independence.

If I'm understanding the agreement correctly, and correct me if I'm wrong, Section 6 of the agreement says, Tenant agrees that in further consideration for the use of the Premises by Landlord, that Tenant shall give a registration preference to City residents during the term of this Lease. Said preference shall provide that seventy-five percent (75%) of the spaces available for any program of Tenant shall be reserved for City residents. If by July 31 of each year Tenant has not received a sufficient number of registration applications from City residents to meet the seventy-five percent (75%) figure, said preference shall no longer apply. Am I reading that to understand that 75% of the total enrollment must be Independence residents?

Vice Mayor Riley replied only if they don't fill up. They can open it up to other people if they don't fill it.

Mayor Kurtz added they have until a certain period of time where residents have first opportunity to participate. If they reach that date and we've satisfied all the residents' requests, then they can open it up to non-residents. I don't believe that since we enacted this that we've ever been in jeopardy of having an overflow of residents participating. Statistics further indicate that obviously the majority is not be utilized by residents anymore. If one of your issues is the fact that we're subsidizing with an imbalance, then we need to address that.

Chairman Crooks responded I think that point leads right into my second issue with this, and it is the subsidy portion of this. They are paying approximately \$2,700 a year in rent - \$300 per month for nine months and it's costing the City in 2007 approximately \$7,500. I have no issue with a private business. It doesn't matter to me where they get their customers from, so to speak, in this case it's students, but the if the City is paying for it, that's where this issue is.

Mayor Kurtz responded there is the utility cost plus there is the overall capital cost to make any type of improvement to that area. We spoke a couple of years ago about adding a parking lot, changing that configuration. It's all part of the City's exposure or expenditure.

Chairman Crooks stated in a brief conversation with Director Avsec who works on a lot of our facilities, he said that no major project has been completed over there, but they have had to address HVAC issues and leaking roof issues. He said that the HVAC unit over there is pretty much shot and at some point is going to have to be replaced. If I'm understanding the agreement correctly, the onus falls on the City.

Mayor Kurtz replied we need to do two things in my opinion. This is a short-term use for this property. We really have to develop and make it part of a long-term strategy. We've been

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approached by neighbors to sell them the property, the funeral home. And we've also looked to see what role that property plays in our overall master plan. So I think another year of the lease is probably realistic, knowing that it's going to take us that much time to draw information from the people, as well as analyze that information and formulate a master plan.

I have no reservations with doing something for this next year. But I think we should also send a letter or message to the users – here is the situation we're in. We've got a lease in which we want to help our people but here is the cost to the residents of Independence for a certain percentage of utilization value. And so they need to be creative in terms of how they want to look to the future, where are they going to be? They should also assume that that building isn't around in a year. Where are they going to go? I don't believe it's fair to just up and say we're not renewing their lease. They're out. I think if we say we renewed the lease, but we also want to do it with two conditions. One, you understand the cost and also that we're looking to upgrade this entire area. If the neighbor puts a true offer on the property, we have to consider that. We have an obligation to look at that, if in fact they want to purchase that.

Councilman Grendel commented there had been some talk between them and Sutula to buy land in the back of their shopping center for parking.

Vice Mayor Riley responded he can't now because he just put in the parking lot for another daycare.

Councilman Grendel stated I talked to Mark and he said he had someone interested in putting in a restaurant there where the florist was. She would pre-package meals but she would have a restaurant and operate seven days a week until around 7 p.m.

Mayor Kurtz stated the whole goal is to help them one more year but tell them they ought to be looking for an alternative site because if in fact we receive something of value for that property, if an offer is made, we're not on the market selling but if a firm, realistic offer is made, we may consider it.

Chairman Crooks stated that can be done by way of a letter to them.

Mayor Kurtz stated I would ask them how the City is supposed to deal with this imbalance in terms of cost. Normally, the rule of thumb is that when the City assists an organization, normally they're complete City residents. **B**ut in this case there is a percentage that are residents. So residents are subsidizing that. We need to find out how they would expect us to address the utilities. If it's a wash to the City and some people are benefitting, I don't have a problem with that.

Chairman Crooks responded, but right now it's not.

Mayor Kurtz continued, we're subsidizing it right now. I'd share with them the cost. They have to realistically see what it's costing us. That's what they would pay if it was any other building. They would pay rent plus utilities.

Vice Mayor Riley commented, and utilities will go up this year – gas and electric.

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Mayor Kurtz stated maybe we should invite them to the next meeting.

Chairman Crooks replied the problem is do we adopt this? The reason why we're having this meeting is because this needs to be adopted tomorrow. The lease expires at the end of this month.

Councilman Grendel commented what concerns me is that we're subsidizing so much of the utilities expense and they're not even at 50% residents.

Chairman Crooks responded 44%.

Councilman Grendel stated I don't mind renewing the lease but at least have them pay some of the cost of utilities. They haven't had an increase in rent.

Chairman Crooks responded since 1992.

Mayor Kurtz stated if they covered the utilities I'd be happy.

Chairman Crooks asked, we would do that by way of increasing their rent? We wouldn't turn the utilities over to them?

Mayor Kurtz replied either way it wouldn't bother me.

Chairman Crooks replied because they're only there nine months.

Mayor Kurtz responded what is the real cost of utilities for the three months they're not in there, probably insignificant. The real cost is going to be gas in the wintertime and electric when they're there.

I would just forego the rent and have them pay the utilities at this point. The utilities cost three times what we're getting in rent.

Vice Mayor Riley suggested or base it on the percentage of non-residents they have, that's the percentage of utilities they pay.

Chairman Crooks responded that would be 56%.

Mayor Kurtz commented that's \$3,500.

Chairman Crooks asked is this a for-profit group or a nonprofit?

Vice Mayor Riley replied nonprofit. We're less than a month from when they're going to start school.

Mayor Kurtz responded they probably already set their fees.

Vice Mayor Riley stated I like the idea of letting them know that this possibly could be the last year they have use of this building because it's a losing proposition.

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Chairman Crooks asked can we do both? I don't have a problem changing the rates on them. The agreement gives us the authority to do that. Change the rate so it covers the cost of what we paid in utilities in 2007 and give them a notice of a year. We could do both of those things.

Mayor Kurtz replied it may be sticker shock this late in the game because they haven't had a chance to introduce a rate increase to their users.

Chairman Crooks responded but their rates have probably increased over the years, whereas ours haven't – 16 years.

Mayor Kurtz stated maybe we'll say we're increasing our rates to cover the utilities or pay the utilities. I'd be satisfied if they paid the utilities right now for this last year.

Councilman Grendel responded and not have rent.

Mayor Kurtz stated but still they may be shocked with that one. If you're going to pass something, the Administration needs flexibility because it's kind of late in the game to say now you're going to pay \$7,500 compared to \$2,700 in two or three weeks. We need flexibility. We need the rent plus negotiation for payment of a percentage of the utilities – whatever we can negotiate. I imagine that if they're nonprofit they'll be very open with their books. You can't squeeze something out of somebody that they don't have. Maybe if we pass it subject to the Mayor negotiating but with the understanding as reflected in the minutes that our goal is to try and recover utilities. That can be a very flexible number, or it could be a firm number. The concern is that they're going to say you didn't give us enough notice and it's hard for them to pass that along. I'm not sure if they do fundraisers or not anymore.

Vice Mayor Riley replied I think they have a booth at Home Days.

Ron White added I've seen them at Home Days.

Vice Mayor Riley stated I think it's tough to hit them with this but I think we should send them a letter or have them in for a meeting and let them know that this is the last year we can do it this way, plus if there is an opportunity to sell the property.

Chairman Crooks stated so we're going to author a letter letting them know the City's short or long-term plans are changing because of the downtown redevelopment effort. And then we're going to adopt the resolution.

Mayor Kurtz stated one year lease renewal with the additional consideration for a percentage of the utilities.

Vice Mayor Riley asked, that you'll negotiate with them?

Ron White commented it probably should be the Administration.

Mayor Kurtz stated most of them that Council approves are authorizing the mayor to enter into a contract. That's normally how most of your contracts are done anyway. It's up to the law department.

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So what you're saying is it's the Finance Committee's recommendation to renew it for one year and negotiate an additional stipend for recovery of utility rates for the time that they occupy the building, or a percentage.

I don't want to be disingenuous to the colleagues on Council and say we were negotiating for all utilities and then found out we could only get twenty five cents on the dollar.

Vice Mayor Riley stated if we hit them with this total amount, it would probably close their business.

Mayor Kurtz responded at least they'll know that they have a year to get organized. And Ron, we can work with them to see what other locations there are and if they make sense. Then we'll also have this property on the market so that if in fact Vodrazka or anyone else is serious about it, they can submit a proposal.

Chairman Crooks asked do we need to make a motion regarding this?

Mayor Kurtz asked we're leaving the rate the same but the goal is recovery of a percentage of the utilities?

**Moved by Riley, seconded by Grendel, authorizing the Mayor and/or Administration to negotiate with Independence Cooperative Nursery School at 7121 Valley View Drive, with the goal being payment of a percentage of the utilities as part of the renewal of their lease for 2007/2008. Voice vote: 3 yes/0 no; motion carried.**

Mayor Kurtz asked Ron White to request the revision from the Law Department in a brief memo to that effect.

**Moved by Crooks, seconded by Grendel, to return Resolution 2008-86, as amended, back to the floor of Council with recommendation of passage. Voice vote: 3 yes/0 no; motion carried.**

Chairman Crooks stated next on the agenda is discussion of the next steps for the 5-Year Capital Plan. This is an endeavor that we had discussed in the last year or so. We legislated an extension earlier in the year. I believe our extension was to have a 5-Year Capital Plan adopted by October 31<sup>st</sup>.

I want to make this plea to the Committee and open it up to input. A lot has happened since we made that extension. I think a 5-Year Capital Plan is a great idea. I think we need to move in the direction of doing that. However, we've discussed at great length last Tuesday strategic planning. The minutes are available for Councilman Grendel who was unable to be present.

The Mayor has begun the process internally with his own administration – inviting Jon Jensen to the meetings and so forth, who is a strategic planner for 40 years. But my contention is because I believe the strategic planning process needs to take place before we can do the 5-Year Capital Plan, and before we can adopt the budget. That's my take. These things have to fall in order by way of logic. We have to understand what the City's priorities are. Council came up with priorities December 1, 2007. We reintroduced those at the meeting last week and asked if

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anyone had any changes. No one did. I think everyone was intent on pursuing those 14 or 15 priorities. Without question, the Mayor has his priorities. Now if we can unify a set of priorities, that becomes the backdrop for our approach to doing everything that we do. Our day to day jobs for all the department heads and decisions that we make on Council can't be done the right way unless we do the strategic planning process first.

I talked to John Veres about this and he mentioned to me that he had sent his letter of transmittal that the CAFR is now completed.

Ron White responded it has been given to the Mayor to review.

Chairman Crooks stated that was obviously taking up a good portion of Finance Director Veres' time recently and that he is now ready to begin this 5-Year Capital Plan. But I mentioned to him that before we can plan five years out I think we need to get ready for the upcoming year by way of a strategic plan. I'm not saying it has to take months and months. But before we do the 5-Year Capital Plan my suggestion, my plea to the Committee is that we attempt to get part of the strategic planning effort done with.

Chairman Crooks asked Mayor Kurtz if he had any thoughts on that.

Mayor Kurtz replied when you talk the 5-Year Capital Plan, you're talking about several different areas. First is our operating capital, the normal departmental operating capital that we need – fire trucks, police cars etc. It all boils down to money – how much we're going to allocate. Then you have your infrastructure capital – road projects, sewer projects, storm projects, the vast list of infrastructure projects. You have another silo of debt reduction, annual debt reduction that has to be part of this 5-Year Plan. Then you have an unknown. One is land acquisition and sale. A good example would be the building we were just talking about. Another example would be the back lot that would tie into the downtown master plan from behind the Fortlage property to give us access to the Concordia property. There is St. Maron's depending on the extent of what happens there. Council has asked for the plan regarding lower Brookside. Cemetery property and property alongside Old Rockside are others. Land acquisition is important.

Vice Mayor Riley added, Luvison.

Mayor Kurtz continued there is the unknown. That is something that comes up that didn't fit into the plan but it's an opportunity.

So these are the five primary areas that we focus on when we look at long-term investments, long-term opportunity management.

If you want to be more strategic, more encompassing, or more focused on those areas, we can do that from the Administration standpoint. And then have all of Council weigh in to offer their form of opportunity management. Remember, it's all about opportunity management.

Councilman Grendel commented the Safety Committee worked on that. I worked with both chiefs. I know that it was the topic of a number of meetings. That has even changed because of

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EMS billing. That will be a source of money that we didn't anticipate a couple of years ago. I really enjoyed going through the process working with the chiefs.

Councilman Piteo is chair of the Utilities Committee so he would be working and planning for anything that falls under that.

Vice Mayor Riley has Streets & Sidewalks.

It has to be worked in conjunction with the finances but I think if you divvy up the responsibility, and have each report, then have a meeting with the findings of each Committee, I think it makes the process not so overwhelming or overbearing. Each can weigh in on their particular area. Then you take that information along with the meetings that the Mayor has with his staff and come up with a plan that way.

If each person on Council has their own little area that they're responsible for and can weigh in on and then everyone comes together, I think it makes it workable. That's just a thought.

Mayor Kurtz responded everyone is participating then.

Chairman Crooks stated if we can find where we want to be. I have an idea of where I think we need to be, and that is in December of this year we are in a position to adopt the budget for 2009. We did it last year and we were proactive in that regard. That's where I think we need to be this year – positioned to approve the budget again in December of this year.

What do we do between now and the December Council Meeting to do that?

Mayor Kurtz replied as Councilman Grendel said. And I think that charge should be for every department, that every Committee that deals with a component of the capital – Utilities, Streets, Safety and Public Lands & Buildings is a major component. Adding two more silos there is personnel and new or unanticipated revenues.

Vice Mayor Riley added, but also unanticipated expenses. In passing the budget last December none of us were aware of Pleasant Valley Road and the contribution from the county.

Mayor Kurtz stated we have to match up whatever we put together with a timetable because you have certain components that are an outside influence such as the county. They come in and plug in a number and they want 2011. They are willing to contribute but we have so much money we have to allocate to 2011.

Unanticipated circumstances – no one last year at this time would have talked about fuel, oil or petroleum, any type of commodity increasing double digits. Now all of a sudden you're measuring differently than a year ago even. You have to take all that into consideration when you're forecasting to see how close you can target.

I think forecasting for your budget is different than forecasting for a 5-Year Plan or strategy for capital because you have to look at it a little differently. For example, under the silo of streets you would look at Selig. Why? Because we have an opportunity. It's all going to be economic development driven as far as I'm concerned. If Ron walks in here and says I think we have an

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opportunity to pick up an office building, or pick up a customer or expand the number of jobs available by adding 100,000 square feet to this building, then all of a sudden we need to have the infrastructure match up sooner rather than later. We talked about Rockside Woods last week. If in fact it's going to open up two major footprints for office buildings, and we have the infrastructure, even if we do it on an assessment basis, there is another vehicle that needs to be put in the 5-Year Plan. But also we're investing, those are investments to me. Looking at acquiring that piece of property on Old Rockside, there is a \$50,000 grant available to put that emergency ramp in. Well that becomes a higher priority all of a sudden. The dynamics and the number of different elements that are part of that becomes exponential.

Vice Mayor Riley asked Mayor Kurtz have you had any talk with the company doing I-77 as far as using what they're tearing out?

Mayor Kurtz replied yes. They've been utilizing a lot of that material. They filled that big hole on Pleasant Valley, where there used to be a big dip off the ramp. There are opportunities and will be additional opportunities with additional phases if we're able to lock everything up. Right now we're trying to look into who owns the property and what we need to make that work.

I think Councilman Grendel's point is that unless we give certain silos of responsibility it's too encompassing. You'd have to have one person full-time to do it for awhile.

Chairman Crooks stated my only point in putting this on the agenda is this. We're going to find ourselves in the situation where we're going to be required to pass the 5-Year Capital Plan because we said we were going to do that. And I want to mention it now so we don't find ourselves in the situation in the next month.

Mayor Kurtz replied let me suggest this. We've outlined it and the minutes will reflect a framework for it.

Mayor Kurtz asked Ron White to put that together based on this discussion and minutes of this meeting and giving it to me and to Council.

What we will do is ask each Council representative. Streets & Sidewalks would prioritize their projects with a price tag. Utilities would prioritize their projects with a price tag. Public Lands & Buildings would prioritize their projects.

Safety would prioritize the next five years or beyond with a price tag. Then we'll take the personnel in concert with Safety and determine what we're going to need in terms of staffing. With No Place Like Home there will be an additional staff component.

Then we will take our debt silo and plug that one in. And then we can anticipate capital projects, land issues. We'll frame it and then we'll talk about it. I think we can do it. I think we can frame this but always having the silo of the unknown – unknown revenues, unknown unexpected circumstances in terms of expenses and then opportunity management. If an opportunity presents itself we need to take advantage of it quicker. And that's part of our overall master plan in terms of how to go forward. There is going to be some cost component initially in terms of the downtown redevelopment to really get some traction with that.

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I think this is a great start. I think what we'll do from an Administration standpoint is take the minutes when the Clerk has them drafted. Ron will then segment that discussion into silos and then he'll frame the overall picture. We'll give it to the Finance Committee to look at. I'll tell all the Council people that they can have their respective meetings. Tomorrow morning at the Staff Meeting I will mention to department heads this is where we're going and this is what we need. They have a window of opportunity now to focus on long-term so we'll shift gears.

I think if we're going to do it, I'd like to have it framed for discussion, even if we can have something framed by the end of this month to the middle of next month. Then we have time for some open discussion and everyone can participate. Then we'll keep honing it down to where it's measurable and manageable.

Councilman Grendel commented it might a precursor to setting our budget for 2009.

Chairman Crooks added, and it triggers our budget hearings.

Councilman Grendel stated six of us really have areas we can focus on. I think Councilman Klepacz of the Rules Committee might be an area we don't cover that he can have that responsibility. That way we have a teamwork situation.

Chairman Crooks asked should it really be the responsibility of the Council Members to do this?

Councilman Grendel replied to facilitate it. That's what we're doing. We're not doing it, we're facilitating it.

Vice Mayor Riley stated I'd call Don Ramm and probably Don Elewski. They know about those county projects before anyone.

Councilman Piteo commented you put down your one-year plan or three-year plan down figuring you're going to get some stuff cleaned up that you know about. But some issues that come up are going to be time sensitive such as with the county.

Mayor Kurtz responded they've already told us about Pleasant Valley. We know we need certain money set aside for that. We know there are a certain number of things we need to do in 2009, 2010 and 2011. We know there is right-of-way acquisition in 2009. We know there is some work to be done in 2010 in anticipation of the 2011 work by the county. That's one project.

Now if you look at Selig and every project that's prioritized, we'll be able to do the same thing. Here's what we have to do in 2009 and here's what we're going to complete in 2009. Or, here is the next step for 2009 leading into 2010, etc. Several of those county projects fit into that mold. So we can do that just for streets.

Vice Mayor Riley commented who knows, the county may come forward with something for Sprague.

Mayor Kurtz continued, that's just for streets and that's not counting the developers that are looking for an assessment or improvements to increase the tax duplicate, such as Rockside

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Woods North, such as Selig. We have participation on Selig which means there is a partial participation.

Vice Mayor Riley asked Mayor Kurtz, do you ever see across the street becoming a dedicated street like Selig?

Mayor Kurtz replied the second phase on the east side has always been. By the way, I'd like to talk about the gas well drilling today. I always envisioned the first phase as Selig and the tying into their existing parking lot. The second phase has always been designed to have the road continue around the perimeter of the parking lot, around back and come out by the Fortlage property, which means we have to acquire those back bowling alley lots.

By the way, all of the leases have been signed for a gas well in the Public Square area. I was just informed with a conversation I had with Dr. Lavin.

Vice Mayor Riley asked, by the homeowners?

Mayor Kurtz replied by the homeowners but the City has not. We need to have a Public Lands & Buildings Committee meeting. We need to discuss that, bring them in and discuss the City's participation. We'd be the major participant in that.

Chairman Crooks asked where is the well proposed?

Mayor Kurtz replied behind Scharton. They're going to access off of Stone Road through Karaffa.

Chairman Crooks asked have they talked to the residents on Stone Road?

Mayor Kurtz replied I'm assuming they've all participated. You need 20 acres and Concordia was already locked up so it has to be Public Square.

Vice Mayor Riley asked how much property do we have with the Fortlage property?

Mayor Kurtz replied two or three acres. They can't really do it without us. I'd like to use that as the foundation for discussion of those back lots. Everybody wants something so here's what we need. We say okay sign up, let's approve it but we need those back lots. We tried to get them ten years ago. Now is the time to get it done. That's another investment that is part of a five year investment, which ties into downtown redevelopment. So when it all comes together, and I think it's important that we execute or least prepare this.

It's very appropriate to take this information as soon as the Clerk drafts it up. Ron will go through it and organize all the thoughts and ideas that were generated in this meeting. He'll present back to us a plan, or at least a framework for a plan. Then we can delegate responsibilities to everybody based on that plan. So anybody that wasn't here can understand the discussion and what drove us to this plan, this framework and then how we're going to go forward.

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Councilman Grendel stated TIF is important too. We have the Selig TIF. We don't have anything for the downtown. I guess Finance Director Veres is going to wait until we get something going on. There is another potential.

Vice Mayor Riley commented the old middle school is non-revenue producing.

Mayor Kurtz responded actually it's another daycare at five of six times the cost. The best part of this is not to complain about why we're where we're at, but to figure out how we're going to get to some other place.

Chairman Crooks responded I agree.

Mayor Kurtz stated the goal of this whole discussion emanated from we have an asset on Valley View Drive that is being underutilized. What are our options? Either rent it out at a fair rent value, sell it, lease it, do something to generate revenue. It's the same thing with the middle school.

Chairman Crooks added and doing that we're making the statement that we're not in the business of subsidizing.

Mayor Kurtz stated the challenge with the nursery school is if it were for complete residential use.

Vice Mayor Riley responded it's an easier sell.

Mayor Kurtz stated by the way, the numbers were disproportionate the other way 15 years ago.

Councilman Grendel commented St. Michaels didn't have one at that time.

Several people speaking at once.

Ron White stated you didn't have a commercial operation in the marketplace. Right now you have three.

Mayor Kurtz stated so it's a different situation. Let's not go back. Let's figure out how we're going to go forward.

Chairman Crooks stated I'd rather have this discussion right now and not in November. We have time.

Mayor Kurtz stated to Chairman Crooks, if it's okay with you, Ron will put together the Administration standpoint. We'll frame this. We'll get it back to Council so everybody can start doing their job.

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**Moved by Crooks, seconded by Grendel, to adjourn the Finance Committee Meeting.  
Voice Vote: 3 yes/0 no; motion carried.**

There being no further business to discuss, the Finance Committee Meeting was adjourned at 3:42 p.m.

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Susan E. Kurshuk, Clerk of Council

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